

Best Practices for Safe Dialogue When Working with Differences

1. Provide ample time for dialogue on the agenda.

One way to shut down dialogue is for people to feel there is not enough time and if they bring a difference of opinion there will not be enough time to process it.

2. Make sure you have ground rules for dialogue and they are either read or referred to at each meeting.

3. Allow for silence.

When a question is asked to prompt discussion and there is silence do not fill the silence. It may take a few seconds or even a minute or two for people to collect their thoughts.

4. Pay attention to who has not engaged in the conversation.

If you notice that others have not engaged and you have already spoken wait to speak again after someone who has not spoken has shared.

5. Don't be afraid to ask follow-up questions when you don't understand a differing view.

Ask questions that are:

- a) Curious
- b) About the subject
- c) Open-ended (i.e. can you tell me more about how you see that working in this environment?)

6. Listen for the positive contribution of a view expressed that is different from yours and ask yourself, "What can I learn and/or affirm?"

7. Acknowledge emotions appropriately.

Don't shy away from emotions even if they make you feel uncomfortable. If someone is having a difficult time due to the topic or something that was said don't pretend it's not there. A statement of empathy or a question of curious caring would be appropriate.

8. Be willing to engage in various forms of opening space for others to speak and feel free to express different views.

For example:

- a) Talking Circle
- b) Color-coded cards used to gage how people are feeling about a subject
- c) Small group discussions before engaging with the large group
- d) Six Hat Thinking

9. Challenge the viewpoint, not the person when there is disagreement.

10. Record dissenting views in your minutes.

Even though a proposal may have passed by the board it's important to record the dissenting views so that people feel they were heard and taken seriously.